

Stepping into Harald's shoes

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Shoe sizes are not invariant



So...

- Many thanks to Harald for spending four years making the shoes bigger
- And to Thomas for eight years making the Internet Area work



A little bit about me

- Born Leicester, England in 1946
- B.A. in Physics, Cambridge, 1967
- Ph.D. in Computer Science, Manchester, 1970
- Process control systems, CERN, 1971-1974 and 1976-1984
- Computer Science faculty, Massey University, New Zealand, 1974-1976
- Led networking group, CERN, 1985-1996
 - declared networking policy was OSI, 1985
 - backtracked, 1988
- IBM since 1997
 - UK, US, Switzerland
 - included assignment to icair.org at Northwestern University
- IETF activity since 1992
 - IAB 1994-2002
 - ISOC Board 2000-2003
 - co-chaired diffserv and multi6

An observation

- The IETF Chair has multiple (conflicting?) roles:
 - Chair of the IETF
 - Chair of the IESG
 - Area Director of the General Area
 - Member of IAB
 - Member of IAOC
 - and others nobody has told me about

Some things I care about

- Growing the Internet for the benefit of the whole world
- Open standards as a level playing field
 - Standards should be played as a win-win game
- Open, consensus-driven process as the best way to get open standards
- Making the IETF work better
- Listening to the IETF
- Doing some technical work once in a while

Some things I believe

- The IETF wouldn't work without a Chair or the IESG and IAB, but it also wouldn't work without
 - dedicated WG Chairs
 - conscientious authors and editors
 - open-minded contributors and reviewers
 - multiple specific volunteer efforts
 - support teams (Secretariat, RFC Editor, IANA)
- If we all listen carefully to each other and strive to play a win-win game at all times, we can make progress together
 - if we seek individual or corporate advantage in the IETF, we will surely fail.

My goals (1)

- Make the IESG able to **steer**
 - WGs should take responsibility for quality of output
 - IESG needs to be able to set directions
- Make the IAB able to **do architecture** within the IETF
- Make the administrative restructuring work
- Focus on improving IETF process
 - Internal - workflow, tools, education, process
 - External - IANA, RFC Editor
- Focus on vital liaison relations
 - Cooperate rather than competing with other bodies

My goals (2)

- Listen for consensus, complaints,...
- Look for areas where we should take new initiatives
- Look out for dangers
- As a former director of mine at CERN used to say: "Arrange for the best possible distribution of unhappiness."

I'm listening

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